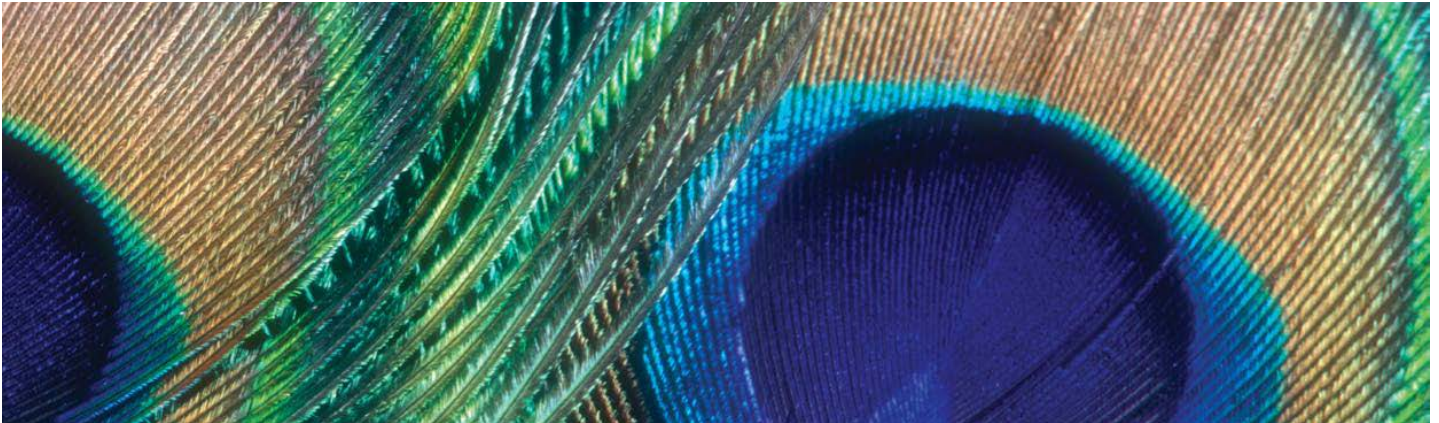




## **ARBUTHNOT BANKING GROUP PLC**

**Pillar 3 disclosures for the quarter ended 30 June 2018**



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# Overview

## Arbuthnot Banking Group PLC

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#### Background

The Group's lead regulator, the Prudential Regulatory Authority ("PRA"), sets and monitors capital requirements for the Group as a whole and for its regulated subsidiaries. The lead regulator adopted the Basel III capital requirements with effect from 1 January 2014. As a result, the Group's regulatory capital requirements were based on Basel III in 2014. The Capital Requirements Directive (CRD IV) sets out disclosure requirements for banks operating under the regime. The disclosure requirements (Pillar III) aim to complement the minimum capital requirements (Pillar I) and the supervisory review process (Pillar II) and aim to encourage market discipline by allowing market participants to assess key pieces of information on risk exposures and the risk assessment processes of the Group.

#### Scope

The disclosures have been prepared at a consolidated level for Arbuthnot Banking Group PLC. These disclosures cover the Pillar III qualitative and quantitative disclosure requirements. There are no differences between the basis of consolidation of the Group for accounting and regulatory purposes. The Group contains two subsidiaries authorised to undertake regulated business under the Financial Services and Markets Act 2000. Arbuthnot Latham & Co., Ltd ("AL") is regulated by the Prudential Regulatory Authority and the Financial Conduct Authority and is an authorised deposit-taking business. It in turn has a subsidiary, Renaissance Asset Finance Limited ("RAF"), which is regulated by the Financial Conduct Authority. AL, the Group's regulated banking subsidiary, reports to the PRA on a solo-consolidated basis. The solo-consolidated group includes RAF.

#### Disclosure Policy

The full Pillar III disclosures are issued annually together with the Annual Report and Accounts. Reduced Pillar III disclosures are also required at each quarter end. This document sets out the reduced Pillar disclosures requirements for Arbuthnot Banking Group PLC and its subsidiaries as at 30 June 2018.

The Pillar III disclosures are subject to internal review procedures broadly consistent with those undertaken for unaudited information published in the Annual Report. The information contained in this document has not been audited by the Group's external auditors, except to the extent it is deemed to be equivalent to those made under accounting or listing requirements.

The Pillar III disclosures have been prepared purely for explaining the basis on which the Group has prepared and disclosed certain capital requirements and information about the management of certain risks and for no other purpose. They do not constitute any form of financial statement and must not be relied upon in making any judgement on the Group.

#### Media and location

The report will be published on the Arbuthnot Banking Group PLC corporate website ([www.arbuthnotgroup.com](http://www.arbuthnotgroup.com)).

#### Regulatory developments

The Basel Committee on Banking Supervision ("BCBS") published revised Pillar III disclosure requirements. Some of these disclosures became effective in 2017 with further reporting requirements spread over the next 2 years. The BSBS also published its Basel III post-crisis regulatory reforms on 7 December 2017. These reforms include the revised standardised approach to credit risk and are due to take effect from 1 January 2022.

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# Risk Management

## Arbuthnot Banking Group PLC

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#### Principal governing bodies

The Group is led and controlled by an effective Board which comprises executive directors and three non-executive directors. The Board, including its non-executive members takes a strong interest in risk management.

AIM companies are not required to comply with The Corporate Governance Code (“The Code”). Nevertheless, the Board endorses the principles of openness, integrity and accountability which underlie good corporate governance and intends to take into account the provisions of The Code in so far as they are appropriate to the Group’s size and circumstances. Moreover, the Group contains two subsidiaries authorised to undertake regulated business under the Financial Services and Markets Act 2000, one of which is regulated by the Prudential Regulatory Authority and the Financial Conduct Authority and is an authorised deposit-taking business. It in turn has a subsidiary, Renaissance Asset Finance Limited, which is regulated by the Financial Conduct Authority. Accordingly, the Group operates to the high standards of corporate accountability and regulatory compliance appropriate for such a business.

The Board of directors has overall responsibility for the Group’s system of internal control and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate risk of failure to achieve business objectives and can only provide reasonable but not absolute assurance against the risk of material misstatement or loss.

The Directors and senior management of the Group have formally adopted a Group Risk and Controls Policy which sets out the Board’s attitude to risk and internal control. Key risks identified by the Directors are formally reviewed and assessed at least once a year by the Board. In addition, key business risks are identified, evaluated and managed by operating management on an ongoing basis by means of procedures such as physical controls, credit and other authorisation limits and segregation of duties. The Board also receives regular reports on any risk matters that need to be brought to its attention.

Significant risks identified in connection with the development of new activities are subject to consideration by the Board. There are well-established budgeting procedures in place and reports are presented regularly to the Board detailing the results, in relation to Arbuthnot Latham & Co., Limited, of each principal business unit, variances against budget and prior year, and other performance data.

#### Strategy/Business model – Arbuthnot Banking Group

Arbuthnot Banking Group PLC is an AIM listed company which has a free float of 43% with the remaining 57% of shares owned by the Chairman Sir Henry Angest (55 %) and held in the form of Treasury shares (2%) that have been purchased by the Company over time.

The Holding Company has investments in a number of subsidiaries several of which are either dormant or have no active business. The main trading subsidiary is Arbuthnot Latham & Co., Ltd and the Group also has an 18.64% investment in Secure Trust Bank PLC which is accounted for as an associated undertaking.

AL is a fully licensed deposit taker and as such is regulated by the PRA and the FCA. The Group is regulated by the PRA and then only on the basis of capital measures such as capital adequacy and large exposures.

The Group function is represented by the Arbuthnot Banking Group PLC Board but on a day to day basis it is the Executive Directors i.e. Arbuthnot Banking Group, Chairman & CEO, COO, and CFO, who ensure that

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# Risk Management

## Arbuthnot Banking Group PLC

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the bank carries out its business firstly, in accordance with the Groups well laid out philosophy, then as per their strategy and budgets, secondly they remain in line with their risk appetites as articulated, in particular, with regard to the regulatory requirements. They also act as the interface to the regulators to ensure that the good relations with the regulatory bodies are maintained. Finally, to protect the interests of Arbuthnot Banking Group's shareholders.

At a strategic level Arbuthnot Banking Group can be seen as determining and agreeing the optimal strategies for both businesses to grow, while making the best use of the finite resources available to the management team not least of which is capital.

#### **Strategy/Business model – Arbuthnot Latham & Co., Ltd**

Arbuthnot Latham & Co., Limited's principal business is private and commercial banking. The Bank's strategy is to continue to build the private bank, and also to diversify into other areas of financial services.

During 2016 and 2017 the Company took significant steps to develop its commercial banking proposition, and has further accelerated its diversification and growth.

#### **Private Banking**

AL's core banking service looks to establish a long term relationship with its clients by providing a high quality personalised service.

Banking is comprised of current accounts, deposit accounts, loans, overdrafts and foreign exchange. The two main business lines within this are lending and deposits.

#### Lending

The Bank extends credit to borrowers, who are usually high net worth, either in their own names or to their operating companies. The lending is done on a secured basis with the usual security being residential property, but other assets are sometimes taken as security and additionally borrowers are asked to give personal guarantees to support the loans.

As a result, the Bank normally lends at LTV's that are below 75% of the value of the loan. The size of the loans varies but on average they are around £1-2m with a tenor of 3 to 5 years (reviewable annually). With credit mitigation taken into account, as a result of the collateral received, the maximum exposure the bank can take is up to c£25m.

The rates of interest are variable based upon either an external bench mark, such as LIBOR, or the AL base rate plus a margin (that currently results in a rate of approximately 4+%). Depending on the complexity of the loans, fees may be charged either at origination, repayment or both.

As a result of the Bank's secured position on high quality assets and the borrower's ability to access other sources of income, the loss rates on these loans is expected to be less than 0.25% of the loans extended.

#### Deposits

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# Risk Management

## Arbuthnot Banking Group PLC

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The Bank raises deposits from its clients via two products. Firstly, call deposits - these are deposits that are residual, as part of the clients floating balance on their current account. The rates of interest payable on these balances range from 0% to 0.5%.

The second source is via time, term or notice deposits - these have an agreed rate for an agreed term, which provides a good source of stable funding to the Bank. Rates payable on these balances currently range from between 1-2%.

These deposits are supplemented by funding from other sources including:

- SIPP deposit money received from wealth management platforms;
- Cash balances not invested in other assets by the Investment Management business (typically 5% of Assets under Management); and
- Funds drawn from the Term Funding Scheme (“TFS”).

Overall, the blended rate on the portfolio of deposits is currently approximately 1%. This gives the banking business a healthy net margin in excess of 4% on its lending before bad debts.

#### Wealth Planning

The Wealth Planning service is built on long-term relationships that provide bespoke financial strategies to the Banks’ clients. These strategies are developed after understanding the client’s long term financial aspirations and plans, along with their attitude to risk. In general the strategies are focused on capital and wealth preservation. The advice given considers product offerings from other financial providers across the industry and is therefore considered “independent” or “whole of market”.

The Company’s approach generates a trusted advisor standing which enables the Bank to deepen its relationships with clients and ensures a high degree of stability in its client base and product usage.

Arbuthnot Latham was the first Private Bank in the UK to achieve Corporate Chartered status. This proves that all of the Wealth Planners in the Bank have qualified as Chartered Financial Planners and that the service has reached the highest levels of capability and ethical practice.

#### **Investment Management**

The final product offering is the Investment Management business. This service comprises discretionary fund management and alternative investments. Again, after careful consideration with the client, a suitable investment strategy is developed to ensure that each client’s specific investment objectives are met. The business is also considered to be “whole of market” as client funds are not invested within in-house products, but instead a portfolio is developed on a “fund of funds” basis.

#### **Commercial Banking**

The Commercial Bank was started in September 2015, with coverage initially aimed at London and the South East but subsequently extending to the South West and North West. The commercial bankers are co-located with the private bankers to enable synergies to be captured across the business units.

The teams seek to provide a “high touch relationship service” to commercial clients, with sector coverage of media, real estate financing and trading businesses including healthcare, professional practises and other specialist areas.

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# Risk Management

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Commercial Banking is comprised of current accounts, deposit accounts, loans, overdrafts and foreign exchange. The two main business lines within this are lending and deposits.

Lending is similar to the private bank, with LTV's normally below 75% of the value of the loan. The size of the loans varies but on average they are around £1-2m with a tenor of 3 to 5 years (reviewable annually). With credit mitigation taken into account, as a result of the collateral received, the maximum exposure the bank can take is up to c£25m.

Similar to the private bank, commercial raises deposits from its clients via two products. Firstly, call deposits - these are deposits that are residual, as part of the clients floating balance on their current account. The rates of interest payable on these balances range from 0% to 0.5%.

The second source is via time, term or notice deposits - these have an agreed rate for an agreed term, which provides a good source of stable funding to the Bank. Rates payable on these balances currently range from between 1-2%.

#### **Tay Mortgage Portfolio**

In December 2014 the Bank completed the purchase of a residential mortgage portfolio from the administrators of the Dunfermline Building Society for a discounted price of £106m. The purpose of this acquisition was, in part, driven by the recognition that in order for the Bank to strengthen its liquidity resources, it would be advantageous to have residential property backed loans to offer as collateral, initially to the Funding for Lending Scheme ("FLS") and in time to the Sterling Monetary Framework.

The portfolio is closed to new business, has a proven track record of repayments and is supported by geographically diversified collateral.

#### **Renaissance Asset Finance**

In December 2016, Arbuthnot Latham reached agreement with the shareholders of Renaissance Asset Finance to acquire the company, with the transaction completing in April 2017.

The asset finance lending business specialises in financing high value cars and other business assets.

#### **Arbuthnot Commercial Asset Based Lending ("ABL")**

Objective and Mission: To establish an Asset Based Lending business, dedicated to funding UK SMEs. The intention is to build a lending book of c£150m in 5 years with a gross yield of 7.5% to 8.5%.

The business will provide ABL facilities between £150k and £15m originated via a professional network of key business introducers. New business opportunities will be largely event driven in the SME space where revenues are between £1m and £100m. Typically this will include: MBO's, MBI's, mergers and acquisitions, growth opportunities, refinancing and restructuring, turnarounds, retirement exits and improvement of working capital.

Product: All clients will have an Invoice Discounting Facility. The rationale is that having the security over the sales ledger allows AL to control the assets of the business throughout the trading cycle – this is key to the provision of credit facilities. All products are cross collateralised and facilities co-terminus.

# Risk Management

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Credit Governance: Credit Policy approved by the Board of ACABL, Arbuthnot Latham Credit Committee and the Board of Arbuthnot Latham.

- ACABL will segregate roles and responsibilities between its own first and second lines of defence.
- Ongoing oversight will be by the Arbuthnot Latham second line of defence teams, plus internal audit.
- Credit due diligence will consider the businesses normal terms of trade, quality of debtors, overseas receivables, overdue debtors, debtor concentrations, trade value of stock and fixed assets, net of any potential recovery costs. The collateral loan to values will reflect the different types of assets the business is looking to fund.

## Principal risks

The Group regards the monitoring and controlling of risks as a fundamental part of the management process. Consequently, senior management is involved in the development of risk management policies and in monitoring their application. The principal risks inherent in the Group's business strategic, credit, market, liquidity, operational, cyber, conduct and regulatory.

## Operational risk

Operational risk is the risk of loss arising through fraud, unauthorised activities, error, omission, inefficiency, systems failure or from external events. It is inherent to every business organisation and covers a wide



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# Risk Management

## Arbuthnot Banking Group PLC

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spectrum of issues. The terms ‘error’, ‘omission’ and ‘inefficiency’ include process failures, systems/machine failures and human error. The largest exposure to this risk exists in Arbuthnot Latham as mis-selling risk via its wealth management advisory service and its structured product distribution business. The Group is exposed to operational risks from its Information Technology and Operations platforms. There are additional internal controls in these processes that are designed to protect the Group from these risks.

In each of the Group’s subsidiaries, business managers are responsible for maintaining an appropriate level of internal control, commensurate with the scale and nature of operations. They are responsible for identifying and assessing risks, designing controls and monitoring the effectiveness of these controls.

Operational risk self assessments are performed by individual business units and functions. The risk assessment process is designed to support the management rather than the total avoidance of risk. Management attention is focused on those risks where additional work is likely to provide the greatest economic benefit from reducing losses or exposure.

The Group has adopted the Basic Indicator Approach for calculating the Pillar 1 capital requirements for operational risk.

#### **Credit risk: overview**

Credit risk is the risk of loss arising from a customer or counterparty failing to meet their financial obligations to the Group as and when they fall due. Of the risks the Group takes on, credit risk generates the largest regulatory capital requirement.

The Group has adopted the Standardised Approach to credit risk under Basel III, and has nominated Moody’s Investor Services as its external credit assessment institution (ECAI) to provide ratings for financial institutions.

#### **Credit risk: loan books**

Credit risk is managed through the Credit Committee of Arbuthnot Latham & Co.

Credit risk management uses a combination of lending policy criteria, credit scoring, cash flow forecasting and policy rules to make a decision on applications for credit. The primary factors considered are the borrower’s background (including management), proposal and rationale, source of repayment, analysis of security, pricing / return, and analysis of business and financial risk. In addition, confirmation of borrower identity and an assessment of the value of any security are undertaken prior to granting a credit facility. When considering applications, the primary focus is placed on the willingness and ability to repay.

Credit scoring is used to support the retail customer account management process in the following ways:

- To set customer maximum lending limits.
- To pre-determine lending limits for selected further advances.
- To determine account specific recommended limits and product types.
- To set shadow limits to manage unauthorised borrowing.
- To prioritise collections activity.

The Group structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower or groups of borrowers. Such risks are monitored on a revolving basis and subject to

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# Risk Management

## Arbuthnot Banking Group PLC

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an annual or more frequent review. Limits on the level of credit risk are approved periodically by the Board of Directors and actual exposures against limits are monitored daily.

Exposure to credit risk is managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and capital repayment obligations and by changing lending limits where appropriate. Exposure to credit risk is also managed in part by obtaining collateral and corporate and personal guarantees.

The Group employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of collateral for fund advances, which is common practice. The principal collateral types for loans and advances include, but are not limited to:

- Charges over residential and commercial properties;
- Charges over business assets such as cash, inventory and accounts receivable;
- Charges over financial instruments such as debt securities and equities;
- Charges over other chattels; and
- Personal guarantees

Upon initial recognition of loans and advances, the fair value of collateral is based on valuation techniques commonly used for the corresponding assets. In order to minimise any potential credit loss the Group will seek additional collateral from the counterparty as soon as impairment indicators are noticed for the relevant individual loans and advances. Repossessed collateral, not readily convertible into cash, is made available for sale in an orderly fashion, with the proceeds used to reduce or repay the outstanding indebtedness. Where excess funds are available after the debt has been repaid, they are available either for other secured lenders with lower priority or are returned to the customer.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total unused commitments, as most commitments to extend credit are contingent upon customers maintaining specific credit standards.

#### **Credit risk: treasury assets**

The Group can have exposures to a range of banks, building societies and the Bank of England in its treasury portfolio of bank deposits, Certificates of Deposit, money market instruments and Government securities. These exposures arise due to the placement in the market of surplus client cash which is held under a banking relationship. These exposures are held purely for liquidity purposes, and all have a minimum rating of credit step quality 2 or higher (as per PRA guidance).

Policy limits and approved counterparties are recorded on the Counterparty Schedule and are advised to the PRA, together with a copy of the policy on an annual basis. Counterparty exposures are monitored against limits by the Treasury department on a daily basis and limits are formally approved by the Board annually.

#### **Concentration risk**

The Group is well diversified in the UK, being exposed to retail banking and private banking. Management assesses the potential concentration risk from a number of areas including:

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- product concentration
- geographical concentration; and
- high value residential properties

Due to the well diversified nature of the Group and the significant collateral held against the loan book, the Directors do not consider there to be a potential material exposure arising from concentration risk.

#### Market risk

Market risk arises in relation to movements in interest rates, currencies and equity markets. The Group's treasury function operates mainly to provide a service to clients and does not take significant unmatched positions in any market for its own account. As a result, the Group's exposure to adverse movements in interest rates and currencies is limited to interest earnings on its free cash and interest rate re-pricing mismatches. The Group actively monitors its exposure to future interest rate rises.

The Group is exposed to changes in the market value of properties. The current carrying value of Investment Properties is £59m. Any changes in the market value of the properties will be accounted for in the Income Statement and as a result could have a significant impact on the profit or loss of the Group.

The Group has an 18.6% interest in STB. This is currently recorded in the Group's balance sheet as an interest in associates and at 30 June 2018 was carried at £84.0m or the equivalent of £24.40 per share (31 December 2017: carried at £83.8m or the equivalent of £24.33 per share). At 30 June 2018 the market price of STB was £18.20 per share (31 December 2017: £17.97 per share). The Board has determined that the current carrying value remains appropriate after having carried out extensive analysis to be satisfied that the long term value in use does not suggest that this carrying value is impaired. These valuations included the Gordon's Growth model and Dividend Discount model. The resultant output from the models indicated valuations in a range that was in excess of £24 but this will be ultimately dependent on the surplus capital within STB being deployed in the business over the long term. There is a risk that the output of the value in use models could require an impairment charge to be recognised in the future.

If the Group was considered to no longer have significant influence over STB it would lead to the investment being accounted for as a financial asset at fair value. The value would then be marked to market with changes in the share price giving rise to gains or losses being recorded in Other Comprehensive Income.

#### Interest rate risk

Interest rate risk is the potential adverse impact on the Group's future cash flows from changes in interest rates and arises from the differing interest rate risk characteristics of the Group's assets and liabilities. In particular, fixed rate savings and borrowing products expose the Group to the risk that a change in interest rates could cause either a reduction in interest income or an increase in interest expense relative to variable rate interest flows.

The Group seeks to "match" interest rate risk on either side of the statement of financial position. However, this is not a perfect match and interest rate risk is present on:

- Money market deposits of a fixed rate nature;
- Fixed rate loans; and

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# Risk Management

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- Fixed rate savings accounts.

There is interest rate mismatch in Arbuthnot Latham. This is monitored on a daily basis in conjunction with liquidity and capital. The interest rate mismatch is daily monitored, throughout the maturity bandings of the book on a parallel shift scenario of 50, 100 and 200 basis points movement. The risk appetite that the business is prepared to accept for a 100bps parallel shift in interest rates is losses of £1m.

#### **Securitisation risk**

The Group currently has not securitised any assets. Therefore, the Board has concluded that securitisation risk is not applicable to the Group.

#### **Liquidity risk**

Liquidity risk is the risk that the Group will not be able to meet its obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. The liquidity requirements of the Group are met through withdrawing funds from its Bank of England Reserve Account to cover any short-term fluctuations and longer term funding to address any structural liquidity requirements.

The Group has formal governance structures in place to manage and mitigate liquidity risk on a day to day basis. The Board of AL sets and approves the liquidity risk management strategy. The Assets and Liabilities Committee ("ALCO"), comprising senior executives of the Group, monitors liquidity risk. Key liquidity risk management information is reported by the finance teams and monitored by the Chief Executive Officer and Finance Director on a daily basis. The ALCO meets monthly to review liquidity risk against set thresholds and risk indicators including early warning indicators, liquidity risk tolerance levels and Individual Liquidity Adequacy Assessment Process ("ILAAP") metrics.

The PRA requires the Board to ensure that the Group has adequate levels of liquidity resources and a prudent funding profile, and that it comprehensively manages and controls liquidity and funding risks. The Group maintains deposits placed at the Bank of England, and highly liquid unencumbered assets that can be called upon to create sufficient liquidity to meet liabilities on demand, particularly in a period of liquidity stress.

Arbuthnot Latham & Co., Limited ("AL") has a Board approved ILAAP, and maintains liquidity buffers in excess of the minimum requirements. The ILAAP is embedded in the risk management framework of the Group and is subject to ongoing updates and revisions when necessary. At a minimum, the ILAAP is undated annually. The Liquidity Coverage Ratio ("LCR") regime has applied to the Group from 1 October 2015, requiring management of net 30 day cash outflows as a proportion of high quality liquid assets. The actual LCR has significantly exceeded the regulatory minimum throughout the year.

The Group is exposed to daily calls on its available cash resources from current accounts, maturing deposits and loan draw-downs. The Group maintains significant cash resources to meet all of these needs as they fall due. The matching and controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the Group. It is unusual for banks to be completely matched, as transacted business is often of uncertain term and of different types.

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# Risk Management

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The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest bearing liabilities as they mature are important factors in assessing the liquidity of the Group and its exposure to changes in interest rates.

## Statement of Risk Appetite

### Introduction

Arbuthnot Banking Group has benefited from continuity of management over a long period of time. The Chairman and Chief Executive of the Group has held office for 31 years, and the Chief Operating Officer has been with the Group for 20 years. The executive team share a philosophy of management which emphasises prudence, stability and a long-term approach to the creation of shareholder value.

The Group conducts its business in accordance with its Corporate Philosophy, which is reproduced annually in its Report and Accounts as shown below:

1. Arbuthnot serves its **shareholders**, its **customers** and its **employees** with **integrity** and **high ethical standards**. This is expressed in a **progressive dividend** policy, in **fair pricing** and **pay for performance**.
2. Arbuthnot attaches great importance to **good relations** with customers and business partners, and treating them **fairly and promptly**. Arbuthnot believes in **reciprocity**.
3. Arbuthnot is **independent, and profit and growth oriented** while maintaining a **controlled risk profile**.
4. Arbuthnot's business is conducted in an **innovative, flexible** and **entrepreneurial** manner, with an **opportunistic** and **counter-cyclical** attitude.
5. Arbuthnot's approach is based on **diversification**, a **long-term view**, **empowerment of management** and a culture of **rewards for achievements** to engender loyalty.
6. Arbuthnot does not sacrifice **long term prospects** for short term gains – nor sacrifice **stability** for quick profits, and it will never put the whole company at **risk**.
7. Ultimately, the success of Arbuthnot depends on the **teamwork, commitment, and performance** of its employees, combined with the **determination** to win.

In formulating and applying this philosophy the Board has drawn on the experience of the Chairman and other senior bankers currently and formerly on the Board regarding the risks to small banks and how they can be managed to ensure long-term stability. The key elements involved in applying this philosophy may be summarised as:

- maintain a diversified portfolio of businesses to achieve a balance of risk in all phases of the cycle
- maintain a strong balance sheet, placing a particular emphasis on liquidity and security of funding
- maintain a conservative risk profile, which includes careful lending

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# Risk Management

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To achieve this the Group has maintained a level of deposits significantly greater than was necessary to finance its lending. In this way the Group has sacrificed profits each year to ensure stability. However, this approach has stood the Group in good stead; in the recent banking crisis AL experienced minimal losses and maintained strong liquidity throughout.

#### Overall Risk Appetite Statement

The business plan is prepared on the basis that the Group takes a balanced view towards risk and return. The business plan includes a number of lines of business within the trading subsidiary. The planned growth in the Group over the medium term is well spread across these business lines. The Board will approve the risk appetite statement and will review the appropriateness of the risk appetite at least annually.

ABG generally has a low risk appetite fully aligned with the scale and nature of the business model. The Group is exposed to liquidity, credit and market risks as a consequence of its activities and the Group chooses to accept these risks subject to the constraints and framework established in this risk appetite statement. The Risk Appetite Statement is for ABG to:

- Achieve its stated business objectives as outlined in the Board approved business plan.
- Maintain a comprehensive credit risk management framework focused on UK consumer finance, SME and High Net Worth secured lending.
- Maintain acceptable levels of interest rate risk exposure.
- Invest surplus deposits in money market restricted counterparties with a minimum rating of Moody's A3 or via the Bank of England reserve account facilities.
- Maintain robust capital and liquidity levels under "normal" and "stressed" conditions.
- Manage balance sheet and market risks to ensure minimal earnings volatility.
- Operate with low tolerances for Operational and Compliance risk exposures by ensuring that staff are properly trained, procedures are documented and supervision is in place to ensure that the controls continue to operate effectively.
- Ensure full compliance with the spirit (and letter) of all legal and regulatory requirements.
- Never allocate capital to an exposure such that any resultant losses could reduce the Group's capital to a level of insolvency (never "bet the shop").

The following sub sections contain more detailed statements around appetite levels and tolerance limits in specific risk categories.

AL has a clear policy regarding credit and liquidity which is set out in a policy document approved by the Board. These policies deal with all relevant parameters with regard to business quality, limits and procedures, and specify that any departure from the approved policy may only be made with the approval of the Board or an executive or group of executives to whom the Board delegates such authority. Also the Risk appetite of the individual Bank Board and the overall Group for the financial risks (both balance sheet and earnings) can be further articulated by way of the annual budget and three year plan. This shows the lending and proportion of lending in each asset class that the bank is prepared to undertake in the next three years. This is approved by the AL and Group Board.

#### AL Risk Appetite Statement

##### Strategic Risk

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# Risk Management

## Arbuthnot Banking Group PLC

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Achieve business objectives in line with the approved Board business plan, which includes the diversification of income streams and introducing a broader spread of operational and credit risk. Through regular reporting from Change Management the Board and Exco monitor the progress against the business plan and take appropriate management action to address any issues identified.

#### Capital Risk

- Maintain robust capital levels under “normal” and “stressed” conditions.
- Manage balance sheet and market risks to ensure minimal earnings volatility.

#### Liquidity Risk

- The primary source of funding is client deposits from high net worth individuals, small to medium enterprises, personal pension fund providers. A retail deposit program via a new venture, Arbuthnot Latham Direct, is due to start in H2 2018.
- Lending to clients will generally be funded, over the long term, by client deposits. Additionally, AL are benefitting from funding through the Bank of England Term Funding Scheme (TFS). However, where appropriate and economic, use may be made of wholesale bank funding or other schemes offered by the Bank of England.
- Facilities are maintained with the Bank of England to enable liquidity to be raised, particularly in periods of stress, by pledging assets that qualify for the liquidity buffer.
- Committed bank lines may be maintained to enable access to wholesale bank funding.
- Excess deposits will generally be invested at call or counterparty term instruments maturing in under 12 months. AL will also invest in longer term instruments up to 5 years which have a floating interest rate benchmarked to the market.
- The investment limits for each of the counterparties are approved in accordance with the Treasury Policy and in line with PRA large exposure limits.
- Call and short term placements will generally be invested with the BOE, UK Treasury (T-Bills/ Gilts) or UK banks deemed systematic and therefore subject to a high level of regulatory scrutiny.
- Medium term (over 3 months) instruments will generally be invested in UK Treasury (T-Bills/ Gilts) or with financial institutions which are rated Aa3 or above at the time of deposit. Instruments up to 5 years will generally be covered bonds which are rated Aaa and are able to be utilised as collateral for schemes offered by the Bank of England.
- Large depositors and exposures will be identified and managed individually to reduce concentration risk.

#### Credit Risk

- Credit facilities are sanctioned and monitored in accordance with AL Credit Policy and AL Credit Committee Terms of Reference, which includes membership details and sanctioning limits as approved by Arbuthnot Latham (AL) Board. All credit facilities are subject to an annual review in line with AL Credit Committee Terms of Reference to ensure there has not been a material change in the client's financial circumstances that may impact upon their ability to meet the terms of the agreed facilities. The process for submitting new / increase / variation and annual reviews is contained in the published Credit Process and Procedure document.
- The portfolio mix of client lending by Sector/ Asset / Product Type is maintained in accordance with the concentration review triggers approved annually by AL Board, are measured monthly and reported to the Board as well as ExCo monthly and Credit Committee & Risk Committee quarterly
- In terms of Large Exposure Policy, credit applications where the resultant exposure is in excess of 25% of the Bank's capital base will only be allowed if the Bank is able to treat a portion of the counterparty

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# Risk Management

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

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exposure as exempt from the 25% limit. The strict requirements for exemption are detailed within the AL Credit Policy.

- Expected credit losses from normal course of business are targeted to be below 0.25% of the loan portfolio, this recognising the historical low level of losses seen in the lending book, in part driven by our conservative LTV appetite.
- Pricing reflects the level of risk, capital utilised and is offered on a commercial basis. A Return on Capital Employed model is completed for all facilities.
- Where clients are demonstrating signs of financial difficulty then we work with clients to manage the situation and monitor closely through the established Watch process. For clients with non-performing debt / Forbearance is evident then we follow the methodology detailed within the Impairment and Provisioning Policy which is reviewed and approved annually by AL Board.
- Where a request is outside of Credit Policy but is considered to be supportable, this is presented to Credit Committee for approval as per AL Credit Committee Terms of Reference. If approved, this is considered to be an Exception to Policy, is recorded as such and reported to AL Board quarterly. A maximum of 6 Exceptions are allowed each quarter.
- For standalone business units e.g. Renaissance Asset Finance, Arbuthnot Commercial Asset Based Lending and TAY mortgages, the Bank has in place a specific Credit Policy for each unit governing the type of lending activity expected to be undertaken.

#### Private Banking

- Private Banking clients needs can be complex, on occasion involving multiple types of security, different ownership structures and a variety of borrowing purposes. As such, it is not always possible to define a single policy or product to meet such client's requests. The overriding principle in lending to Private clients is to ensure that the bank is lending responsibly and to ensure the client does not become over leveraged as a result of any lending request considered by the bank, alongside any existing and known future financial obligations. Our approach is detailed within the overarching AL Credit Policy, Responsible Lending Policy and Buy to Let Policy, which are approved annually by AL Board or Credit Committee if there has not been a material change.
- Serviceability / affordability is key and is fully assessed in line with the Responsible Lending Policy. From a governance perspective, we ensure lending requests comply with the appropriate regulation, including the Consumer Credit Act, Mortgage Conduct of Business (MCOB) and the PRA's SS13/16 in respect of Buy-to-Let lending.
- Term loans to Private Banking clients are for a maximum of 5 years with the exception of Regulated Mortgage Contracts, which have a maximum term of 15 years in order to meet client and regulatory suitability needs. Repayment profiles can vary to meet clients needs within an acceptable risk profile. This ranges from interest only, partial amortisation with a bullet repayment to full amortisation with no residual debt at expiry.
- The majority of lending to Private Banking clients is secured, typically by residential property (Principle Private Residence, Buy to Let) albeit can also include marketable securities / investment backed lending, cash and commercial real estate. The appropriate Risk Weighting is applied as per the standard capital rules.

#### Commercial Banking

- AL Commercial Banking target clients are Small Medium sized Enterprises, typically owner manager with turnover between £1m - £50m. AL Commercial Banking includes Real Estate (residential and commercial development and investment), Media and Specialist Sectors, each have specific Credit Policy, which forms part of overarching AL Credit Policy. Each Credit Policy is reviewed annually.



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# Risk Management

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

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- All lending requests are assessed on a case-by-case basis, considering the sustainable cashflow to service debt, track record, sector risk, security, client contribution, gearing, leverage etc. There are a number of specific credit policy metrics to comply with as per related Credit Policy, for example, in Real Estate Net Interest Cover Ratio at exit on stressed interest rates min 1.1x or for Specialist Commercial Banking, Net Cashflow : Debt Service Cost min 1.15x.
- A sector review is undertaken annually and some sectors are outside of credit appetite on risk / reputational grounds, for example, nightclubs and gambling.

#### Renaissance Asset Finance

- The company provides asset finance solutions to well-established SMEs and HNW individuals. Lending typically ranges from £10,000 to £1m with an average deal size of £70,000 and tenor up to 5 years. Business is primarily sourced from known asset finance brokers across a range of asset types.
- RAF is a solo consolidated entity and as such is run independently and governed by its own Board, which includes AL Directors. Underwriting is governed by the bounds of its risk appetite as defined in RAF's (AL Board approved) Credit policy and second line credit assurance is provided by a specialist third party (VLS).

#### Asset Backed Lending

- Newly launched (May 2018) business for the bank, dedicated to funding UK SMEs. The business provides asset backed lending facilities between £150k and £15m originated via a professional network of key business introducers. New business opportunities are largely event driven in the SME space where revenues are between £1m and £100m. Typically this will include: MBO's, MBI's, mergers and acquisitions, growth opportunities, refinancing and restructuring, turnarounds, retirement exits and improvement of working capital.
- The business is run independently and governed by its own Board, which includes AL Directors. It provides lending facilities secured against a company's assets, including accounts receivable (AR), inventory, plant & machinery (P&M) and property and can also include a cashflow loans.

#### Market Risk

- AL seeks to minimise interest rate risk, with 12 month value at risk not exceeding the Board approved limit for interest rate shifts of £1m.
- The Board have set a £0.5m FX exposure limit for both overnight and intra-day positions which are monitored daily. The Bank does not operate an FX trading book.

#### Operational and Conduct Risk

- Monitored via a range of metrics within the Operational and Conduct Risk Scorecards.

#### Cyber Risk

- Monitored via a range of metrics developed by IT and reported to Risk Committee.

### **Three Lines of Defence Model**

AL incorporates the three lines of defence control model.

# Risk Management

Arbuthnot Banking Group PLC

Pillar 3 disclosures for the quarter ended 30 June 2018



# Key Regulatory Metrics

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

Key Metrics	Jun 2018	Mar 2018	Dec* 2017	Sep 2017	Jun 2017
<b>Available capital (£'000)</b>					
1 Common Equity Tier 1 ("CET 1")	153,852	155,360	158,614	149,842	153,300
1a Fully loaded ECL accounting model CET 1	151,820	152,805			
2 Tier 1	153,852	155,360	158,614	149,842	153,300
2a Fully loaded accounting model Tier 1	151,820	152,805			
3 Total capital	166,940	168,298	171,718	162,873	166,267
3a Fully loaded ECL accounting model total capital	164,909	165,743			
<b>Risk weighted assets (£'000)</b>					
4 Total risk weighted assets ("RWA")	998,932	972,732	918,717	807,129	764,445
<b>Risk-based capital ratios as a percentage of RWA (%)</b>					
5 CET 1 ratio	15.4%	15.6%	17.3%	18.6%	20.1%
5a Fully loaded ECL accounting model CET 1	15.2%	15.3%			
6 Tier 1 ratio	15.4%	15.6%	17.3%	18.6%	20.1%
6a Fully loaded accounting model Tier 1 ratio	15.2%	15.3%			
7 Total capital ratio	16.7%	16.8%	18.7%	20.2%	21.8%
7a Fully loaded ECL accounting model total capital ratio	16.5%	16.6%			
<b>Additional CET1 buffer requirements as a percentage of RWA (%)</b>					
8 Capital conservation buffer requirement (2.5% from 2019)	1.9%	1.9%	1.3%	1.3%	1.3%
9 Countercyclical buffer requirement	0.5%	0.0%	0.0%	0.0%	0.0%
10 Bank D-SIB additional requirements	0.0%	0.0%	0.0%	0.0%	0.0%
11 Total of bank CET1 specific buffer requirements (row 8 to 10)	2.4%	1.9%	1.3%	1.3%	1.3%
12 CET1 available after meeting the bank's minimum capital requirements	6.2%	7.3%	10.3%	11.6%	13.1%
<b>Basel III Leverage Ratio</b>					
13 Total Basel III leverage ratio measure	1,989,141	1,830,122	1,800,380	1,537,407	1,452,688
14 Basel III leverage ratio (%) (row 2/row 13)	7.7%	8.5%	8.8%	9.7%	10.6%
14a Fully loaded ECL accounting model Basel III leverage ratio (row 2a/row 13)	7.6%	7.7%			
<b>Liquidity Coverage Ratio</b>					
15 Total HQLA	416,520	330,217	340,633	380,684	372,727
16 Total net cash outflow	232,243	94,123	153,270	78,065	135,095
17 LCR ratio (%)	179.3%	350.8%	222.2%	487.7%	275.9%
<b>Net Stable Funding Ratio</b>					
18 Total available stable funding	1,573,783	1,421,790	1,426,055	1,311,234	1,283,447
19 Total required stable funding	1,048,477	1,007,518	957,303	791,293	745,191
20 NSFR ratio (%)	150.1%	141.1%	149.0%	165.7%	172.2%

\* - Includes year end verified reserves.

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# Key Regulatory Metrics

## **Arbuthnot Banking Group PLC**

### **Pillar 3 disclosures for the quarter ended 30 June 2018**

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The Bank of England announced an increase in the countercyclical buffer for all UK banks to 0.5%, effective June 2018, and plans for a further increase to 1.0% effective November 2018. The Capital Conservation Buffer is phased in until 2019 when it will be 2.5%. Based on the individual capital guidance received from the PRA, the Group has a total capital requirement (“TCR”) of 9.83%, which exclude the buffer requirements.

# Overview of RWA

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

Overview of Risk Weighted Assets		a	b	c
		RWA		Minimum capital requirement
		30/06/18 £000	31/03/18 £000	30/06/18 £000
1	Credit risk (excluding counterparty credit risk)	909,094	883,578	72,728
2	Of which: standardised approach (SA)	909,094	883,578	72,728
3	Of which: foundation internal ratings-based (F-IRB) approach	-	-	-
4	Of which: supervisory slotting approach	-	-	-
5	Of which: advanced internal ratings-based (A-IRB) approach	-	-	-
6	Counterparty credit risk (CCR)	-	-	-
7	Of which: standardised approach for counterparty credit risk	-	-	-
8	Of which: Internal Model Method (IMM)	-	-	-
9	Of which: other CCR	-	-	-
10	Credit valuation adjustment (CVA)	-	-	-
11	Equity positions under the simple risk weight approach	-	-	-
12	Equity investments in funds - look-through approach	-	-	-
13	Equity investments in funds - mandate-based approach	-	-	-
14	Equity investments in funds - fall-back approach	-	-	-
15	Settlement risk	-	-	-
16	Securitisation exposures in the banking book	-	-	-
17	Of which: securitisation internal ratings-based approach (SEC-IRBA)	-	-	-
18	Of which: securitisation external ratings-based approach (SEC-ERBA), including internal assessment approach	-	-	-
19	Of which: securitisation standardised approach (SEC-SA)	-	-	-
20	Market risk	3,730	3,355	298
21	Of which: standardised approach (SA)	3,730	3,355	298
22	Of which: internal model approaches (IMA)	-	-	-
23	Capital charge for switch between trading book and banking book	-	-	-
24	Operational risk	86,108	85,799	6,889
25	Amounts below thresholds for deduction (subject to 250% risk weight)	-	-	-
26	Floor adjustment	-	-	-
27	Total (1+6+10+11+12+13+14+15+16+20+23+24+25+26)	998,932	972,732	79,915

# Credit Risk

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the period ended 30 June 2018

	Carrying values of		Allowances/ impairments	Net values
	Defaulted exposures	Non- defaulted exposures		
Credit quality of assets - 30 June 2018	£000	£000	£000	£000
Loans	41,424	1,059,949	(4,334)	1,097,039
Debt securities	-	308,989	(1,644)	307,345
Off-balance sheet exposures	-	238,746	-	238,746
<b>Total</b>	<b>41,424</b>	<b>1,607,684</b>	<b>(5,978)</b>	<b>1,643,130</b>

Changes in stock of defaulted loans and debt securities	£000
Defaulted loans and debt securities at the end of December 2017	36,968
Loans and debt securities that have defaulted since the last reporting period	5,423
Amounts written off	(967)
<b>Defaulted loans and debt securities at the end of June 2018</b>	<b>41,424</b>

Loans and debt securities are considered to be in default if:

- The borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising collateral (if any is held); or
- The borrower is more than 90 days past due on any material credit obligation to the Group.

Credit risk mitigation techniques - overview	Exposures unsecured: carrying amount £000	Exposures secured by collateral £000	Exposures secured by collateral of which: secured amount £000	Exposures secured by financial guarantees £000	Exposures secured by financial guarantees of which: secured amount £000	Exposures secured by credit derivatives £000	Exposures secured by credit derivatives of which: secured amount £000
Loans	5,102	1,101,373	1,021,178	-	-	-	-
Debt securities	199,038	109,950	109,950	-	-	-	-
<b>Total</b>	<b>204,140</b>	<b>1,211,323</b>	<b>1,131,128</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Of which defaulted</b>	<b>-</b>	<b>41,424</b>	<b>41,424</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Credit Risk

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the period ended 30 June 2018

	Exposures before CCF and CRM		Exposures post CCF and CRM		RWA and RWA density	
	On-balance sheet amount	Off-balance sheet amount	On-balance sheet amount	Off-balance sheet amount	RWA	RWA density
Effect of CRM by asset class - June 2018	£000	£000	£000	£000	£000	%
Sovereigns and their central banks	406,708	-	406,708	-	-	0.00%
Multilateral development banks	37,625	-	37,625	-	-	0.00%
Banks	16,441	-	16,441	-	3,721	22.63%
Corporates	133,063	67,378	99,358	253	98,422	98.81%
Regulatory retail portfolios	53,292	22,023	42,792	48	42,840	100.00%
Secured by residential property	658,040	58,575	657,839	-	250,906	38.14%
Secured by commercial real estate	198,229	62,350	197,839	-	196,230	99.19%
Equity	2,446	-	2,446	-	2,446	100.00%
Past-due loans	28,535	5,922	27,714	-	29,759	107.38%
Higher-risk categories	51,119	22,498	51,018	-	76,526	150.00%
Other assets	387,889	-	387,889	-	153,070	39.46%
<b>Total credit risk exposure as at 30 June</b>	<b>1,973,387</b>	<b>238,746</b>	<b>1,927,669</b>	<b>301</b>	<b>853,920</b>	<b>44.29%</b>

**2,212,133**

**1,927,970**

Breakdown by asset class and risk weight - 30 June 2018	0%	10%	20%	35%	50%	75%	100%	150%	Others	Total credit exposures
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Sovereigns and their central banks	406,708	-	-	-	-	-	-	-	-	406,708
Multilateral development banks	37,625	-	-	-	-	-	-	-	-	37,625
Banks	-	-	15,000	-	1,441	-	-	-	-	16,441
Corporates	-	-	-	-	-	-	99,611	-	-	99,611
Regulatory retail portfolios	-	-	-	-	-	-	42,840	-	-	42,840
Secured by residential property	-	-	-	617,413	-	-	40,426	-	-	657,839
Secured by commercial real estate	-	-	-	-	-	-	197,839	-	-	197,839
Equity	-	-	-	-	-	-	2,446	-	-	2,446
Past-due loans	-	-	-	-	-	-	23,624	4,090	-	27,714
Higher-risk categories	-	-	-	-	-	-	-	51,018	-	51,018
Other assets	111	85,849	189,779	-	12,712	-	98,947	-	491	387,889
	<b>444,444</b>	<b>85,849</b>	<b>204,779</b>	<b>617,413</b>	<b>14,153</b>	<b>-</b>	<b>505,733</b>	<b>55,108</b>	<b>491</b>	<b>1,927,970</b>

# Market Risk

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

	Capital charge in SA £000
<b>Market risk under standardised approach ("SA")</b>	<b>£000</b>
1 General interest rate risk	-
2 Equity risk	-
3 Commodity risk	-
4 Foreign exchange risk	298,406
5 Credit spread risk - non-securitisations	-
6 Credit spread risk - securitisations (non-correlation trading portfolio)	-
7 Credit spread risk - securitisation (correlation trading portfolio)	-
8 Default risk - non-securitisations	-
9 Default risk - securitisations (non-correlation trading portfolio)	-
10 Default risk - securitisations (correlation trading portfolio)	-
1 Residual risk add-on	-
<b>1 Total</b>	<b>298,406</b>



# Leverage Ratio

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

The leverage ratio is a regulatory measure complementing capital. It is a comparable measure, as the on balance sheet amount used in the leverage exposure is free from risk weighting. The leverage exposure is calculated as Tier 1 capital divided by the leverage exposure. The leverage ratio together with the other regulatory metrics is actively monitored and assessed by the Group.

The following three tables follow the formats that are prescribed by the European Banking Authority (EBA). Rows without balances have been omitted.

	30/06/18	31/03/18
	£000	£000
<b>Table LRSum: Summary reconciliation of accounting assets and leverage ratio exposures</b>		
Total consolidated assets as per published financial statements	2,045,204	1,884,740
Adjustments for off-balance sheet items (ie conversion to credit equivalent amounts of off-balance sheet exposures)	24,145	26,040
Other adjustments	(91,394)	(80,658)
<b>Total leverage exposure</b>	<b>1,977,955</b>	<b>1,830,122</b>

	30/06/18	31/03/18
	£000	£000
<b>LRCOM: Leverage ratio common disclosure</b>		
<b>On-balance sheet exposures (excluding derivatives and SFTs):</b>		
Total consolidated assets as per published financial statements	2,043,298	1,884,740
Asset amounts deducted in determining Tier 1 capital	(80,208)	(80,658)
<b>Total on-balance sheet exposures (excluding derivatives, SFTs and fiduciary assets)</b>	<b>1,963,090</b>	<b>1,804,082</b>
<b>Derivative exposures:</b>		
Replacement cost associated with all derivatives transactions (ie net of eligible cash variation margin)	1,906	-
Add-on amounts for PFE associated with all derivatives transactions (mark-to-market method)	-	-
<b>Total on-balance sheet exposures (excluding derivatives, SFTs and fiduciary assets)</b>	<b>1,906</b>	<b>-</b>
<b>Other off-balance sheet exposures:</b>		
Off-balance sheet exposures at gross notional amount	238,746	237,097
Adjustments for conversion to credit equivalent amounts	(214,601)	(211,057)
<b>Other off-balance sheet exposures (sum of lines 17 to 18)</b>	<b>24,145</b>	<b>26,040</b>
<b>Capital and total exposures:</b>		
Tier 1 capital	153,323	155,360
Total leverage ratio exposures	1,989,141	1,830,122
<b>Leverage Ratio</b>	<b>7.7%</b>	<b>8.5%</b>

# Leverage Ratio

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

	30/06/18	31/03/18
Table LRSpl: Split of on-balance sheet exposures (excluding derivatives, SFTs and exempted exposures)	£000	£000
Total on-balance sheet exposures (excluding derivatives, SFTs, and exempted exposures), of which:	<b>1,963,203</b>	<b>1,771,789</b>
Banking book exposures, of which:	<b>1,963,203</b>	<b>1,771,789</b>
Covered bonds	86,789	86,789
Exposures treated as sovereigns	365,197	365,197
Exposures to regional governments, MDB, international organisations and PSE NOT treated as sovereigns	43,129	43,129
Institutions	26,219	26,219
Secured by mortgages of immovable properties	804,233	804,233
Retail exposures	53,648	53,648
Corporate	108,402	108,402
Exposures in default	35,606	35,606
Other exposures (eg equity, securitisations, and other non-credit obligation assets)	439,980	248,566

# Liquidity

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

#### Liquidity Coverage Ratio ("LCR")

		Total unweighted value (average)	Total weighted value (average)
<b>High-quality liquid assets</b>			
1	Total HQLA		416,520
<b>Cash outflows</b>			
2	Retail deposits and deposits from small business customers, of which:	988,722	255,007
3	Stable deposits	108,575	5,429
4	Less stable deposits	880,147	249,578
5	Unsecured wholesale funding, of which:	167,264	66,100
6	Operational deposits (all counterparties) and deposits in networks of cooperative banks	-	-
7	Non-operational deposits (all counterparties)	167,264	66,100
8	Unsecured debt	-	-
9	Secured wholesale funding		-
10	Additional requirements, of which:	238,045	19,689
11	Outflows related to derivative exposures and other collateral requirements	-	-
12	Outflows related to loss of funding of debt products	-	-
13	Credit and liquidity facilities	238,045	19,689
14	Other contractual funding obligations	8,836	-
15	Other contingent funding obligations	701	-
16	<b>TOTAL CASH OUTFLOWS</b>		<b>340,796</b>
<b>Cash inflows</b>			
17	Secured lending (eg reverse repo)	-	-
18	Inflows from fully performing exposures	119,532	108,553
19	Other cash inflows	-	-
20	<b>TOTAL CASH INFLOWS</b>	<b>119,532</b>	<b>108,553</b>
			Total adjusted value
21	Total HQLA		416,520
22	Total net cash outflows		232,243
23	Liquidity coverage ratio (%)		179%

High quality liquid assets principally consist out of the Group's Bank of England reserve account and covered bonds.

# Liquidity

## Arbuthnot Banking Group PLC

### Pillar 3 disclosures for the quarter ended 30 June 2018

#### Net Stable Funding Ratio ("NSFR")

		Unweighted value by residual maturity				Weighted value
		No maturity	<6 months	6 months to <1 year	>1 year	
<b>Available stable funding (ASF) item</b>						
1	<b>Capital:</b>	166,412	-	-	-	166,412
2	Regulatory capital	166,412	-	-	-	166,412
3	Other capital instruments	-	-	-	-	-
4	<b>Retail deposits and deposits from small business customers:</b>	-	1,293,558	186,981	68,311	1,407,371
5	Stable deposits	-	122,988	8,524	995	125,931
6	Less stable deposits	-	1,170,570	178,457	67,316	1,281,440
7	<b>Wholesale funding:</b>	-	-	-	-	-
8	Operational deposits	-	-	-	-	-
9	Other wholesale funding	-	-	-	-	-
10	<b>Liabilities with matching interdependent assets</b>	-	-	-	-	-
11	<b>Other liabilities:</b>	-	287,118	-	-	-
12	NSFR derivative liabilities	-	-	-	-	-
13	All other liabilities and equity not included in the above categories	-	287,118	-	-	-
14	<b>Total ASF</b>					1,573,783
<b>Required stable funding (RSF) item</b>						
15	<b>Total NSFR high-quality liquid assets (HQLA)</b>					24,911
16	Deposits held at other financial institutions for operational purposes	-	76,998	-	-	38,499
17	<b>Performing loans and securities:</b>	-	114,280	75,461	1,017,924	806,771
18	Performing loans to financial institutions secured by Level 1 HQLA	-	-	-	-	-
19	Performing loans to financial institutions secured by non-Level 1 HQLA and unsecured performing loans to financial institutions	-	-	15,128	94,823	55,574
20	Performing loans to non-financial corporate clients, loans to retail and small business customers, and loans to sovereigns, central banks and PSEs, of which:	-	78,852	43,590	704,713	656,501
21	With a risk weight of less than or equal to 35% under the Basel II standardised approach for credit risk	-	-	-	-	112,048
22	Performing residential mortgages, of which:	-	35,428	16,744	218,389	94,696
23	With a risk weight of less than or equal to 35% under the Basel II standardised approach for credit risk	-	35,428	16,744	218,389	94,696
24	Securities that are not in default and do not qualify as HQLA, including exchange-traded equities	-	-	-	-	-
25	<b>Assets with matching interdependent liabilities</b>	-	-	-	-	-
26	<b>Other liabilities:</b>	-	91,400	31,655	116,768	178,295
27	Physical traded commodities, including gold	-	-	-	-	-
28	Assets posted as initial margin for derivative contracts and contributions to default funds of CCPs	-	-	-	-	-
29	NSFR derivative assets	-	-	-	-	-
30	NSFR derivative liabilities before deduction of variation margin posted	-	-	-	-	-
31	All other assets not included in the above categories	-	91,400	31,655	116,768	178,295
32	<b>Off-balance sheet items</b>	-	-	-	-	-
33	<b>Total RSF</b>					1,048,476
34	<b>Net Stable Funding Ratio (%)</b>					150%